IB - Bachelor of Science (BSc) in International Business

Preamble

Pursuant to section 45 of Ministerial Order no. 1119 of 19 September 2025 on Full-time Programmes at Universities and Corporate Masters Programmes (the University Programme Order); Ministerial Order no. 1121 of 19 September 2025 on University Examinations and Assesstments (the Examination Order); and Ministerial Order no. 1125 of 4 July 2022 on the Grading Scale of Educations within the Sphere of the Ministry of Higher Education and Science (the Grading Scale Order), the Dean of Education, acting on a proposal prepared by the study board, has approved the following programme regulations.

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Part 1: Programme specific regulations

Degree title and duration

1. Students who successfully complete the programme earn the degree *Bachelor of Science (BSc) in International Business*; in Danish *bachelor (BSc) i International Business*, *HA i international business*.

(2) This programme is governed by The Study Board for Global Relations.

(3) The bachelor programme is a three-year full-time programme, corresponding to 180 ECTS credits. The deadline for completing the programme is the rated time of study + one year after the student commenced the programme. Leave periods, if any, are not included in this time frame. Level of qualification: Bachelor's degree at NQF/EQF Level 6 referring to First Cycle in the Bologna QF.

(4) The programme duration refers to the number of student full-time equivalents according to which the programme is structured. A full-time equivalent corresponds to one year of work by a full-time student and corresponds to an annual workload of 1650 working hours corresponding to 60 ECTS credits (European Credit Transfer System). The workload includes scheduled classes, preparation for classes, completion of written assignments, other teaching activities, independent study as well as preparation for, and participation in examinations.

Purpose

2. The Bachelor of Science in International Business (BSc IB for short) is an international undergraduate degree programme. Its primary goal is to give the student a generalist approach to identifying, understanding, analysing, and solving problems within international business. It is taught entirely in English with a fully integrated and internationalized curriculum. The BSc IB provides graduates with the competence to work in multinational and international firms. In addition, the degree programme qualifies graduates to continue further studies at the graduate level in Denmark or abroad. The BSc in International Business is a Danish education on an international level taught completely in English. Following the lectures, comprehending and relating critically to the theoretical and practical issues requires motivation and enthusiasm on the part of the student. We aim to create a programme that is second to none in its field of responsibility and we expect the student to counter this ambition. The programme atmosphere is intensive and each student should contribute to her/his own learning as well as to the learning of fellow students. In the BSc in International Business programme, students tackle analytical and problem-solving activities relating to matters of trans-national nature. This involves a high level of both academic and personal skills of study.

(2) Academic skills: The programme highlights the importance of students mastering the particulars of significant theories relevant to international business. Specific implications of cross-national character are at the heart of this programme. Subsequently, the programme promotes a holistic view of the organization and encourages a generalist approach to identifying, analysing, and solving international business problems. This is a vital prerequisite for making sound management decisions and a quality students graduating from the BSc programme in International Business should possess.

(3) Personal skills: While the academic quality of the programme is crucial, it isn’t sufficient in itself. It is of equal importance that students learn to communicate clearly in the face of culturally

specific interpretations. Furthermore, the programme develops students' abilities to work together, hence combining unique competences and peculiar traits in order to achieve solutions of the highest quality.

(4) Students admitted to the BSc in International Business programme may apply for the TREBLE programme and the GLOBAL SUPPLY CHAIN AND LOGISTICS MANAGEMENT programme. For programme specific rules and regulations applying to TREBLE *and* GLOBAL SUPPLY CHAIN AND LOGISTICS MANAGEMENT, *see Part 4.*

Competency profile

3. The Study Board has developed a competency profile, see appendix.

Competency profile for BSc International Business

Purpose and academic profile

The BSc in International Business program (IB) focuses on studying the dynamics of the global economic and business environment within which companies, and other for profit and not for profit organizations, operate, and management's strategic responses to them. The primary focus is on the international context of conducting business activities as well as the global economic and political developments and the effects they have on the international organization. By introducing the foundations of key functional areas of business, such as finance, accounting, marketing, management of innovation, entrepreneurship, strategy, and supply chain, the program prepares the students to meet the needs of all businesses. In addition to these professional foundations, IB graduates also earn competencies in intercultural cooperation and communication, critical analysis, creative problem solving, teamwork, business ethics and responsibility, planning and learning abilities.

The program is research-based and represents the latest perspectives and insights at the intersection of economics, management, and social science research. The program develops a range of transferable skills, which prepare graduates for careers across organizations engaged in international activities across all industries and sectors.

Learning outcomes

Upon completion of the programme, the student is expected to know/be able to:

- Understand and assess the dynamics of global economy and politics and evaluate the challenges and implications for international business activity.
- Analyze relevant international business problems, propose goals and objectives, and prepare alternative solutions towards reaching them.
- Use conceptual and analytical skills to contribute to the development, implementation, and evaluation of internationalization strategies of companies and organizations.
- Pro-actively seek and commercially evaluate business opportunities for both new and existing products/services.
- Identify and leverage the risks and opportunities from global R&D, technology, and innovation, and develop strategic and operational plans for leading dispersed innovation efforts and projects globally.
- Understand and assess the social and environmental risks societies and organizations face and develop value creation solutions to address them.

- Demonstrate the ability to productively participate and lead in teamwork to solve tasks and problems in diverse business settings.
- Display intercultural competencies, including both culture-specific and culture-generic knowledge, attitudes, and skills. Create local value through understanding and application of cultural differences in diverse business settings.
- Act in accordance with accepted principles of right and wrong governing professional conduct on issues relating to sustainability and social responsibility. Understand the ethical implications related to professional practices and accept responsibility for his/her actions.

Content and structure

4. The BSc IB is comprised of courses in international business education which fall into three general categories: economics, business economics, and methods courses.

(2) The following compulsory courses comprise the category of economics:

Course	ECTS
Microeconomics	7.5
International Economics	7.5
Macroeconomics	7.5
Industrial Organizational Analysis	7.5
Total	30

The minimum state requirement of 30 ECTS for the economics category is fulfilled by the end of the second year.

(3) The following compulsory courses comprise the category of business economics:

Course	ECTS
International Business Environment	7.5
Principles of International Marketing	7.5
Corporate Governance	7.5
Founder's Dilemmas: Anticipate and Avoid Startup Pitfalls	7.5
Organizational Behaviour	7.5
Corporate Finance	7.5
Global Supply Chain Management	7.5
Risk Management of Multinational Enterprise: Creating Global Strategic Responsiveness	7.5
Global Strategy and Geopolitics	7.5
International Business Thesis	15
Total	82.5

The minimum state requirement of 82.5 ECTS for the business economics category is fulfilled by the end of the programme.

(4) The following compulsory courses comprise the category of methods courses:

Course	ECTS
Financial Accounting	7.5
Business Research Methodology	7.5
Contemporary Issues in International Business	7.5
Statistics	7.5
Innovation and Disruptive Technologies in International Business	7.5
Total	37.5

The minimum state requirement of 37.5 ECTS for the methods category is fulfilled by the end of the programme.

Teaching methods

(5) The teaching methods within the BSc in International Business programme covers a combination of lectures, exercises, workshops, seminars, tutorials, case studies, group work, class discussions, dialogue and presentations in class.

Bachelor project

(6) The BSc in International Business concludes with the International Business Thesis. Students must demonstrate ability to write up an introduction leading to a problem oriented research question within the field of International Business. This is investigated through a literature review and connected data collection and analyses. Findings must be concluded and be put into perspective.

Elective courses/internship

(7) In addition to compulsory BSc IB courses, each student must complete elective courses totalling 30 ECTS before graduation. Elective curricula may not overlap with the compulsory BSc IB curriculum, and must be relevant to international business. 75% of electives must have direct link to business research and practices. 25% of electives may include topics which could be helpful in carrying out business, e.g. language courses.

(8) Electives must either be taken at CBS or at a CBS-approved institution.

(9) All elective courses must be pre-approved by the Study Board for Global Relations.

(10) The BSc IB programme encourages students to participate in internship programmes with firms, instead of or as a supplement to electives. At BSc International Business the student can choose internships counting for 15 ECTS. Students who choose an internship for 15 ECTS must also to take electives counting total 15 ECTS.

(11) The Study Board's detailed rules and regulations on internship programmes, available on the student intranet must be observed.

Structure

(12) The below table lists the structure of the programme and the ECTS credits of the individual courses. The course descriptions are available in the online course catalogue. Direct links are inserted in the below table.

1st year

Course	ECTS
International Business Environment	7.5
Statistics	7.5
Microeconomics	7.5
Founder's Dilemmas: Anticipate and Avoid Startup Pitfalls	7.5
Principles of International Marketing	7.5
Industrial Organizational Analysis	7.5
Macroeconomics	7.5
Corporate Governance	7.5
Total	60

2nd year

Course	ECTS
International Economics	7.5
Organizational Behaviour	7.5

Course	ECTS
Financial Accounting	7.5
Business Research Methodology	7.5
Corporate Finance	7.5
Global Supply Chain Management	7.5
Risk Management of Multinational Enterprise: Creating Global Strategic Responsiveness	7.5
Innovation and Disruptive Technologies in International Business	7.5
Total	60

3rd year

Course	ECTS
Electives	30
Global Strategy and Geopolitics	7.5
Contemporary Issues in International Business	7.5
International Business Thesis	15
Total	60

Examinations

5. The programme consists of the examinations listed below.The learning objectives and the regulations of the individual examinations are prescribed in the online course catalogue. Direct links to the individual examinations are inserted in the table below.

The exams amount to 180 ECTS credits in total.

1st year

Exam name	Exam form	Gradingscale	Internal/external exam	ECTS
1st semester				
International Business Environment	Oral exam	7-point grading scale	Internal exam	7.5
Statistics	Written sit-in exam on CBS' computers	7-point grading scale	Internal exam	7.5
Microeconomics	Written sit-in exam on CBS' computers	7-point grading scale	External exam	7.5
Founder's Dilemmas: Anticipate and Avoid Startup Pitfalls	Oral exam	7-point grading scale	Internal exam	7.5
2nd semester				
Principles of International Marketing	Home assignment - written product	7-point grading scale	Internal exam	7.5
Industrial Organizational Analysis	Written sit-in exam on CBS' computers	7-point grading scale	External exam	7.5
Macroeconomics	Written sit-in exam on CBS' computers	7-point grading scale	Internal exam	7.5
Corporate Governance	Written sit-in exam on CBS' computers	7-point grading scale	External exam	7.5

2nd year

Exam name	Exam form	Gradingscale	Internal/external exam	ECTS
3rd semester				
International Economics	Written sit-in exam on CBS' computers	7-point grading scale	Internal exam	7.5
Organizational Behaviour	Home assignment - written product	7-point grading scale	External exam	7.5

Exam name	Exam form	Gradingscale	Internal/external exam	ECTS
Financial Accounting	Written sit-in exam on CBS' computers	7-point grading scale	Internal exam	7.5
Business Research Methodology	Home assignment - written product	7-point grading scale	Internal exam	7.5
4th semester				
Corporate Finance	Written sit-in exam on CBS' computers	7-point grading scale	Internal exam	7.5
Global Supply Chain Management	Written sit-in exam on CBS' computers	7-point grading scale	Internal exam	7.5
Risk Management of Multinational Enterprise: Creating Global Strategic Responsiveness	Home assignment - written product	7-point grading scale	Internal exam	7.5
Innovation and Disruptive Technologies in International Business	Written sit-in exam on CBS' computers	7-point grading scale	External exam	7.5

3rd year

Exam name	Exam form	Gradingscale	Internal/external exam	ECTS
5th semester				
Electives	See the individual course descriptions	See the individual course descriptions	See the individual course descriptions	30
6th semester				
Global Strategy and Geopolitics	Written sit-in exam on CBS' computers	7-point grading scale	External exam	7.5
Contemporary Issues in International Business	Oral exam based on written product	7-point grading scale	Internal exam	7.5
International Business Thesis	Oral exam based on written product	7-point grading scale	External exam	15

Optional internship

Exam name	Exam form	Gradingscale	Internal/external exam	ECTS
Internship	Home assignment - written product	7-point grading scale	Internal exam	15

Prerequisites for registering for the exam – compulsory activities

5A. There are mandatory compulsory assignments or requirements about active class participation for ther following courses , see section 13.

Course	Number of mandatory activities
Business Research Methodology	1
Logistics Clusters	1

Body of external examiners

6. This degree programme is covered by the body of external examiners for the business administration programmes.

Pass requirements

7. The general pass requirements are stipulated in section 26.

(2) In order to pass a combined examination consisting of several partial examinations, the grade of the individual partial examinations must be ‘02’ as a minimum.

8-10. (Not in use.)

Part 2: General regulations for bachelor programmes

11. The teaching is organised in a collaboration between the Programme Director, the course coordinators and the teachers. The Study Board approves the organisation of the teaching.

Teaching and examination language

12. Examinations are conducted in English; see however subsection (2).

(2) If a course has been taught in a language other than English, the examination is conducted in that language.

(3) The Study Board may decide to deviate from the rules stipulated in subsections (1)-(2), except when documenting the student's skills in a specific other language is part of the objective of the examination.

(4) The provisions in subsections (1)-(2) apply to oral and written sit-in examinations and to all types of written take-home assignments (seminar papers, projects etc.) subject to assessment.

Prerequisites for participating in the exam: compulsory activities

13. In addition to the examinations referred to in section 5, which form part of the overall examination result, courses may include compulsory activities. This means that, as part of the teaching, one or more written assignments must be submitted and/or one or more oral presentations or other compulsory activities must be completed. It is a requirement for participation in the final examination of the course that the required number of compulsory activities have been submitted/completed and approved by the teacher before a specified deadline. Further provisions regarding the number, form and other conditions of the activities are set out in the course description for the individual course.

(2) The student's effort is assessed as *"approved/not approved"* based on whether the assignment has been attempted/answered or whether the activity has been carried out. A blank or irrelevant submission does not count as participation in the activity.

(3) If the student does not fulfil the requirements for participation in the examination, one examination attempt is used, cf. section 14(6), however see subsections (4)–(5).

(4) A student who, after expiry of the deadline set out in subsection (1), lacks approval of one or more activities in relation to the required number of approved activities in the course may, following an individual assessment and to a reasonable extent, be given one or more additional assignments or participate in one or more additional activities prior to the ordinary examination (first examination attempt) in the final examination of the course. This is subject to the condition that the student has participated in all set activities, unless the lack of submission/participation is due to exceptional circumstances such as illness. If necessary for practical reasons, this may involve a different type of activity or resubmission of a previously non-approved piece of work in a revised form.

(5) A student who, prior to the re-examination (second examination attempt) in the final examination of the course, still lacks approval of one or more activities in relation to the required number of approved activities in the course, may, to a reasonable extent, be given additional assignments or activities prior to the re-examination. This is subject to the condition that the student has participated in all set activities, unless the lack of submission/participation is due to exceptional circumstances such as illness.

(6) A student who has not participated in any of the compulsory activities is not eligible to be given additional activities prior to either the ordinary examination or the re-examination. The student will have used one examination attempt and will be deregistered from the re-examination.

(7) A student who is to participate in a re-examination under a later programme regulation is not subject to any requirements for compulsory activities that may have been introduced in the course after the first time the student was registered for the course.

Registration for and withdrawal from courses and exams

14. CBS registers the student for the 60 ECTS credits comprising the coming year of study, and in addition CBS makes a semestrial registration for the student to any not completed courses from previous years of study.

(2) The students register for electives via the Self Service. Students not registered for mandatory courses and electives for a total of minimum 60 ECTS in a year of study, must register for electives, including summer school courses, corresponding to the lacking ECTS credits in the coming year of study, resulting in the student being registered for a minimum of 60 ECTS credits in the coming year of study.

(3) Within a withdrawal period, the students could withdraw from courses they are registered for if the registration made under subsection (1) is more than 60 ECTS for a year of study/30 ECTS for a semester, so that the individual student is registered for a total of 60 ECTS for a year of study/30 ECTS for a semester. There is a withdrawal period before both the spring semester and the autumn semester.

(4) The student can be deregistered from one or more courses or course elements where 1) the students is an elite athlete, or where 2) there are extraordinary circumstances, including impairment, and where the student will be unable to fulfil the registration requirement, or where 3) the student is an entrepreneur, see section 18, or where 4) the student is the chairperson of a voluntary organisation under *Dansk Ungdoms Fællesråd (DUF)* and where the student will be unable to fulfil the registration requirement. Deadlines for submitting dispensation applications are determined on the student intranet.

(5) When selecting students for elective courses, a draw is made among the students who fulfil the conditions for taking the elective course in question if there are more applicants for the course than there are available places. For certain electives the selection is not made by lot, but on the basis of a motivational essay; this will be stated on the list with the offered electives on cbs.dk.

(6) Students are automatically registered for an examination or examinations when they are registered for a course or course element with which one or more examinations are associated. Withdrawal from the ordinary exam (1st examination attempt) is not possible, and students have used an examination attempt, see section 27(1), unless an exemption has been granted pursuant to subsection (7). Students who do not fulfil the requirements for participating in the examination as laid down by the university, see section 13(1), have used an examination attempt, see section 27(1), unless an exemption has been granted pursuant to subsection (7).

(7) The university may grant exemptions from the rules set out in subsection (6) where 1) the students is an elite athlete, or where 2) there are extraordinary circumstances, including impairment, or where 3) the student is an entrepreneur, see section 18, or where 4) the student is the chairperson

of a voluntary organisation under *Dansk Ungdoms Fællesråd (DUF)*, see the University Programme Order. Deadlines for submitting dispensation applications are determined on the student intranet.

(8) When a student has used one or more exam attempts in a mandatory course or elective, the student cannot deregister from the course, see s. 56(1) of the University Programme Order.

(9) The university may grant an exemption to the rule stipulated in subsection (8) if warranted by extraordinary circumstances. When assessing whether extraordinary circumstances apply, none of these circumstances can be taken into consideration: prolongation of the period of study; academic aptitude; and the student's desires as regards the academic content of the degree programme. In addition, for an exemption to be granted, the extraordinary circumstance must be both directly linked to the course in question and, over a longer period, be preventing the student from completing the mandatory course.

The first-year exam

14A. Pursuant to section 29 of the Examination Order, the special provisions in subsections (2)-(6) apply to the first-year exam.

(2) Before the end of the first year of studies, the student must sit the examinations listed as first-year examinations in section 5**,** in order to continue on the programme.

(3) For bachelor programmes starting 1 September, the result of the first attempt to pass an examination must be announced to students before 1 August the following year. If the ordinary examination is not passed, the student shall automatically be registered for the re-take examination in the same examination period, not later than August however, and the result of this must be announced to the student before the end of September. For bachelor programmes starting 1 February, the result of the first attempt to pass an examination must be announced to students before 1 February the following year.

(4) If the student has not passed the first-year exam in accordance with subsection (5), the student will have no further attempts, see section 27(1).

(5) The examinations referred to in subsection (2) must be passed before the end of the programme's second year (2 years after enrolment on the programme) for the student to be allowed to continue on the programme. The general pass requirements are stipulated in section 26, and any programme specific pass requirements are stipulated in section 7.

(6) The Study Board may grant exemptions from the deadlines stipulated in subsections (2)-(5) if warranted by extraordinary circumstances.

Re-exams

15. Students are automatically registered for the re-exam (2^{nd} and 3^{rd} examination attempt) when the student has not passed the exam in question. Within a deadline, the student can withdraw from a re-exam (2^{nd} and 3^{rd} examination attempt), see subsection (5). If the student has not withdrawn within the deadline, the student has used and examination attempt, see section 27(1).

(2) On programmes with two annual examination periods (semester examinations), students who have not passed an ordinary examination are automatically registered for the re-exam (2^{nd} examination attempt) in the same examination period or immediately thereafter.

(3) On programmes with more examination periods than in subsection (2), students who have not passed an ordinary examination are automatically registered for the re-exam (2nd examination attempt), which will be held as soon as possible; however, no later than six months after the ordinary examination.

(4) The rules on automatic registration for a re-exam (2nd examination attempt) are dispensed with if the student is not offered the opportunity to fulfil the requirements laid down pursuant to section 13(1) and (3) before the second examination attempt is held. The student is registered for the next examination attempt as soon as possible.

(5) The deadline for withdrawal from an examination is 1 month before the start of the examination in question. However, a student who awaits an assessment is exempt from this deadline as regards the re-exam of the course in question.

(6) For the requirements regarding documentation etc. concerning illness during an examination, reference is made to CBS's rules regarding illness in connection with an examination. Attention must be paid to the documentation deadline stated in those rules.

(7) Re-exams are subject to the learning objectives of the ordinary examination of the examination in question.

(8) Re-exams are conducted according to the examination regulations of the ordinary examination of the examination in question, except when:

1. the examination regulations for the examination in question explicitly contain differing provisions for the re-exam, or
2. it is a written examination and the number of registered candidates for the re-exam warrants that it may most appropriately be held as an oral examination.

(9) It is not possible to determine another examination form for the re-exam of the bachelor project.

Study start test

16. The student must pass the study start test in order to continue on the programme. An online-course will be available prior to the study start test, and the student will be able to take the online-course as many times as needed. The purpose of the study start test and the online course is to make the students acquainted with academic integrity and provide them with an introduction to source management and correct referencing. In order to pass the study start test, the student must show that he/she knows the rules on academic conduct.

(2) The study start test is held within the first to 2 months from the beginning of the programme. The study start test is a multiple-choice test, and the student has 2 attempts to pass the exam. The re-take will be held within the first 3 months from the beginning of the programme and is also a multiple-choice test.

(3) The student is automatically registered for the study start test. If the student does not participate in the exam, he/she fails the exam and has used one attempt. If a student fails the study start test, he/she will be able to participate in the re-take. If the student does not participate in the re-take, he/she has used one attempt. If the study start test is not passed after 2 attempts, the university will cancel the student's enrolment.

(4) The university may grant exemptions from subsection (1) and (2) when warranted by extraordinay circumstances.

Extraordinary re-exams and offers of re-assessment / re-exam

17. If an extraordinary re-examination is arranged or offered in accordance with section 30 of the Examination Order (regarding examination irregularities) or the offer of a re-evaluation/re-examination is given in accordance with section 38 or 41 of the Examination Order (regarding complaints about the exam), the re-examination is subject to the learning objectives of the ordinary examination of the examination in question.

(2) Examinations under subsection 1 can be conducted in accordance with the regulations of the re-exam if the examination is an offer of an extraordinary re-exam.

Entrepreneurs

18. Students who are entrepreneurs in parallel with their studies must document that they are either self-employed with a turnover and productive assets or are part of an entrepreneurial environment, e.g. university incubators and regional growth environments, cf. section 14 (2) of the University Programme Order.

(2) A student who has a registered CVR number in a start-up company with relevance for the student's studies or is able to document that he/she has been enrolled in one of the programmes which are offered by Copenhagen School of Entrepreneurship (CSE) or the like is considered an entrepreneur under subsection (1). The student must follow the registered entrepreneurship programme in accordance with the continuous requirements of the programme.

Examination forms

19. Examinations are organised as individual examinations or as group examinations. The specific examination form of a given examination, including whether it is an individual or a group examination, or a mixture of the two, is stated in the relevant course description, see links in section 5.

(2) At both individual and group examinations the student's individual performance must be assessed, and grading must be individual, see subsections (3)-(4).

(3) At oral group examinations the individual student must be examined in such a way that it is ensured that the student's individual performance is assessed.

(4) If a written product is produced by more than one student, and if there is no oral defence of the product, it must be stated in the group product which parts of the product the individual student has written, so that individual assessments can be made of the individual students' performances. It must be stated both in the table of contents and at the introduction of the parts of the product which the individual student is responsible for. The individual student's student number is to be noted, not the student's name. The introduction, the problem statement, methodology sections, and the conclusion – including any subconclusions – can be written jointly. If it within the given exam format makes sense to write other relevant sub-elements of the assignment jointly, it must be described in the exam regulations in the course description for the course.

(5) For group examinations, see subsection (1), rules about those of the following factors that are relevant for the examination form in question must be stated in the regulations of the individual examination:

1. maximum group size
2. the allotted time at the oral examination – see subsection (3)
3. requirements regarding individual contributions – see subsection (4).

(6) Where it is stipulated in the regulations of a given examination that it is a group examination, it is stated in the course description if the students can choose to take the examination as an individual examination instead, see however subsection (7). When the examination in question contains both a written and an oral part, both parts must then be taken as an individual examination.

(7) The student can choose to write the bachelor project individually. When the bachelor project has been made by a group, the student can choose to have an individual oral exam.

(8) When it is an oral exam based on a written product, the following applies to all variations:

1. Submission of the written product is a requirement to be able to attend the oral examination.
2. Both the written product and the oral presentation count in the assessment.
3. The assessment is an overall evaluation of the written product and the oral presentation.

(9) If the written element is of a limited extent and only serves as a basis for a broader oral examination in the syllabus (e.g. as at an oral exam based on a synopsis) it will usually be the oral element that constitutes the central basis of the evaluation. The written element will usually only have a marginal effect on the grade.

(10) If the written element clearly constitutes a greater part of the effort, and is therefore the element most central in achieving the learning objectives for this exam (e.g. as a final written exam with oral defense), it will usually be this element that constitutes the central basis of the evaluation. The oral element will usually only have a marginal effect on the grade.

Examination rules

20. All students have an obligation to familiarise themselves with and to observe the examination rules of the examinations which they participate in, including the general rules that apply to the individual examination. Those rules are in particular:

- The examination rules, as stipulated in the relevant course description, see links in section 5.
- *Rules about written sit-in examinations at CBS, including rules about electronic aids*, see section 21(3).
- *Rules about online oral exams.*
- Rules on good academic conduct, see section 4 of *Copenhagen Business School's rules and regulations on academic conduct, including penalties.*

(2) Audio and video recordings of an examination or of the examiners' discussion of a student's performance are not allowed unless such recordings are considered an integral part of the examination process. Such recordings will then be made by CBS.

(3) It is stipulated in the examination regulations of the individual examination what the maximum number of pages is for a given written product. This pertains to the examination forms written home assignment and oral exam based on a written product. In addition, the following applies for the written product with these two examination forms:

1. In the page count the front page, the bibliography and any appendices are not included. Appendices are not part of the assessment.
2. All pages must have a margin of min. 3 cm in top and bottom and min. 2 cm to each of the sides. The font must be minimum 11 points.
3. The table of contents, tables, diagrams, illustrations etc. are not included in the number of characters, but will not justify exceeding the maximum number of pages.
4. On average, one page must not contain more than 2,275 characters (including spaces).

(4) Upon digital submission the student declares that the submitted product complies with the rules for good academic conduct, form requirements and maximum size, via a digital declaration of authorship.

(5) Any violation of rules and regulations under subsections (1)-(2) will be sanctioned in accordance with *Copenhagen Business School's rules and regulations on academic conduct, including penalties*.

(6) Violation of form or layout requirements stipulated in subsection (3)-(4) or form requirements laid down under section 19(4) may result in a rejection of the exam paper, see section 22 of the Examination Order. If the exam paper is rejected, it will not be assessed, and the student will have used an exam attempt.

Examination aids

21. The examination aids that students are allowed to bring with them to written sit-in examinations are specified in the examination regulations of the individual examination/course.

(2) Unless otherwise stated in the examination regulations, see subsection (1), no examination aids, whether written or technical, are allowed in the examination room, except simple writing and drawing utensils.

(3) In cases where the examination regulations, see subsection (1), stipulate that electronic aids can be brought to the examination room, the provisions stipulated in *Rules about written sit-in examinations at CBS, including rules about electronic aids* apply.

Examinations under special circumstances

22. The Study Board may decide to deviate from the examination regulations stipulated for the individual examination with the purpose of allowing students with special needs to sit examinations under special circumstances. Such exemption can be granted to students who are physically or mentally disabled, to students whose mother tongue is not Danish, and to students who have similar difficulties when this is considered necessary in order to place them on even terms with their fellow students in the examination situation. It is a condition that it does not change the academic level of the examination.

(2) When it is stipulated in the objectives of the examination in question that the student's spelling and writing skills are included in the assessment, the Study Board may grant exemption from this to a student who is able to document a relevant and specific impairment.

(3) Students who wish to apply for permission to sit an exam under special circumstances according to subsection (1) or apply for an exemption according to subsection (2) must submit an application via dispensation.cbs.dk no later than 2 months before the exam is to take place.

Conducting virtual examinations and examinations abroad

23. The university may conduct oral exams as virtual examinations.

(2) The university decides, when warranted by special extraordinary circumstances, whether - an oral exam can be conducted as an online oral exam.

(3) When an examination is conducted as a virtual exam CBS's rules about online oral exams apply.

23a. The university may conduct examinations at a Danish representation or at other locations abroad, provided the reason for doing so is that the student is unable to participate in the university's examinations in Denmark for practical or financial reasons and if the student and the exam location reach an appropriate agreement. Danish examinations held abroad must comply with all the other rules laid down in the Examination Order.

(2) The university decides whether the examination can be conducted abroad and appoints or approves persons to organise the practical aspects of conducting the examination abroad.

(3) The university defrays the special costs associated with conducting examinations abroad.

(4) The Ministerial Order on Payment for the Services of Civil Servants Serving Abroad (Bekendtgørelse om betaling for tjenestehandlinger i udenrigstjenesten) applies to conducting examinations at Danish representations abroad.

(5) The university may ask the student to pay part or all costs incurred by the university to conduct the examination abroad. However, it is a condition that the student confirms in writing in advance his or her willingness to pay the costs in question, on the basis of an estimate made by the university of the expected costs. The university may make it a condition for conducting the examination that the amount is paid in advance.

(6) When an examination is conducted abroad, the conditions and regulations in CBS's guidelines for examinations conducted abroad apply.

Assessment

24. Examinations are either internal or external:

- Internal examinations are assessed by one or more teachers (internal examiners) appointed by CBS from among the teachers at the university or from other universities that offer the same or similar study programmes.
- External examinations are assessed by one or more internal examiners and one external examiner (in Danish: censor) appointed by the Danish Agency for Higher Education and Science.

(2) It is stipulated in the exam regulations of the individual examination whether it is an internal or an external examination, see link in section 5.

(3) Assessment of the examinations is carried out in accordance with the Grading Scale Order.

(4) Compulsory assignments and class participation, see section 13, are assessed by the teacher(s) of the specific course. The assessment type 'Approved/Not approved' is used.

Announcement of results

25. In connection with written examinations, the result must be announced within 4 weeks after the activity is conducted, see however subsection

(2). When special circumstances warrant it, the university can set aside the deadlines stipulated in subsections (1). The student(s) must be notified as soon as possible and be informed about the reason for the delay and when the result will be announced.

Pass requirements and exam attempts

26. Each examination must be passed separately. An examination shall be passed when the student achieves a grade of at least 02 or the assessment 'Pass'.

(2) Each examination can be retaken separately. However, passed examinations cannot be retaken.

(3) If a grade consists of several partial grades for various categories of performance (partial examinations), the grade shall be the average of the partial grades, rounded off to the nearest grade on the grading scale, see however subsection (4). The grade shall be rounded up if the average is half-way between two grades.

(4) If the partial grades are given different weights when the combined grade is to be calculated, this is stipulated in the exam overview in section 5. If so, the grade shall be the sum of the individual grades, each multiplied by the weighting of the grade, divided by the sum of the weightings and then rounded off to the nearest grade on the grading scale. The grade shall be rounded up if the average is half-way between two grades.

(5) If an examination consists of partial examinations, each partial examination can be retaken separately. However, passed partial examinations and not-passed partial examinations that are part of a passed examination cannot be retaken.

(6) Any requirements about a certain grade on the grading scale being required as achieved in one or more partial examinations are stipulated in section 7. If no such requirements are stipulated in section 7 the overall course must be passed. Thus, a partial grade can be -03 or 00 if the total grade according to subsection 4 is at least 02.

(7) If an elective course has partial exams, the pass requirements for the specific elective course apply.

(8) The calculation of the overall grade point average is based on the weights of the individual grades, which are listed in the table in section 5.

(9) If a student retakes an examination or another type of assessment, the highest grade applies – see however section 42 of the Examination Order.

27. Students have a maximum of three attempts in passing each examination, see however subsection (2) and section 16(3). The Study Board may grant more attempts, if warranted by extraordinary circumstances. The question of academic aptitude may not be included when assessing whether extraordinary circumstances apply.

(2) No later than 16 months after the end of the teaching of the course, the student must participate in the third examination attempt if the course is no longer offered.

(3) Students who are to have their class participation assessed a second time may require an examination instead. However, where class participation includes practical exercises, it cannot be replaced by an examination.

Diploma

28. CBS issues a diploma to students who have completed their study programme, in accordance with the requirements stipulated in section 51 of the Examination Order. The diploma is issued to the graduate no later than 2 months after the announcement of the result of the final examination. July is not included in the calculation of these 2 months.

(2) Students who leave the programme without having completed it are entitled to receive a transcript documenting the completed parts of the programme, with the relevant number of ECTS credits stated and letter according to the ECTS-scale.

Leave

29. A student may be granted leave from the programme on personal grounds. The specific rules for obtaining leave and the provisions that apply to students while on leave are stipulated in CBS's *Rules regarding leave on bachelor and master programmes at CBS*.

Programme regulations

30. The programme regulations and various regulations etc. referred to in this document are publicly available on CBS's website, more specifically on studieordninger.cbs.dk and in the study administrative rules (SAR).

Exemption from the programme regulations

31. The university may, when warranted by extraordinay circumstances, grant exemptions from those rules in the programme regulations which are solely laid down by the university.

(2) An exemption from the programme regulations that requires an exemption from a ministerial order may be brought before the Danish Agency for Higher Education and Science.

Credit transfer

32. Programme elements passed at another university are regarded as equivalent to corresponding programme elements covered by these programme regulations.

(2) The Study Board may grant approval for students to substitute passed programme elements from another Danish or foreign programme of the same level, for programme elements covered by these regulations.

(3) Decisions under subsections (1) and (2) are made on the basis of a professional assessment.

33. Students who, as part of their studies, wish to complete programme elements at another university or another institution of higher education in Denmark or abroad may apply to their home university for pre-approved credit transfer for planned programme elements.

(2) Pre-approval of a programme element to substitute an element is granted according to a professional assessment, and if the student has not already used an exam attempt in the element.

(3) Approval of pre-approved credit transfer pursuant to subsection (1) may only be granted if, in connection with the application for preapproved credit transfer, the student undertakes to submit to the home university the necessary documentation to show whether the programme elements have been passed or failed upon completion of the programme elements for which pre-approved credit transfer has been granted. Students must also consent to the home university requesting the necessary information from the host institution if students are unable to procure the documentation themselves.

(4) Once documentation is available that the student has passed the programme elements for which pre-approved credit transfer has been granted, the home university administratively approves the transfer of the credit to the relevant programme at the university.

(5) In cases where the programme elements for which pre-approved credit transfer has been granted are, for example, not offered by the host institution, the university may, upon the student's request, change the approval of pre-approved credit transfer pursuant to subsection (1). The student is responsible for and is obliged to take the initiative to compose a proposal for a study plan. The university offers academic support if requested by the student. In special cases, the chair of the Study Board may approve changes to the Study Board’s decisions about pre-approved credit transfer.

(6) Decisions under subsections (1) and (4) are made on the basis of a professional assessment.

34. Programme elements which students wish to have transferred from other programmes will be transferred on the basis of the normalised workload specified in ECTS credits and stipulated in the relevant degree regulations. Due to the structure of the programme, discrepancies may occur between the equivalent number of ECTS credits and the actual amount of ECTS credits transferred, as the number of ECTS credits for the programme must total the number of ECTS credits stated in section 1(1).

(2) If the programme element in question is assessed according to the 7-point grading scale or the 13-point grading scale at the academic institution at which the examination was taken, and if this programme element equates or replaces a programme element which according to the exam regulations of these study regulations is assessed according to the 7-point scale or the 13-point scale, the grade will be transferable, but converted into the 7-point scale if assessed according to the 13-point scale. In all other cases, the assessment will be transferred as ‘Pass’. Examinations transferred as ‘Pass’ are not included in the calculation of the final grade point average.

35. Applications for pre-approval or credit transfer must be sent to the Study Board via credit.cbs.dk. See guidance on credit transfer applications on the student intranet.

(2) Concerning complaints about credit transfer decisions, see part 3.

Part 3: Complaints

Complaints about examinations etc.

36. A student is entitled to file a complaint about an examination or other assessment. Concerning the specific rules and procedures, including deadlines, for filing written and reasoned complaints reference is made to the rules in part 9 of the Examination Order and to CBS's guidelines on CBS's student intranet.

Complaints about decisions concerning credit transfer

37. Complaints about decisions made by the Study Board on whether education qualifications acquired at another Danish University may replace parts of the programme (credit transfer) as well as complaints about the decisions made by the Study Board on whether Danish or foreign education qualifications, not yet passed, may replace parts of the programme (pre-approval of credit transfer), may be brought before the Appeals Board for decisions on credit transfer, see Ministerial Order no. 826 of 16 June 2023 on credit transfer in university study programmes (meritbekendtgørelsen).

(2) The deadline for filing a complaint is 2 weeks from the date when the complainant was informed of the decision. The complaint must be addressed to the Appeals Board for decisions on credit transfer but sent to the President of CBS; the reasoned complaint should be sent to CBS Legal, Solbjerg Plads 3, 2000 Frederiksberg. It is also possible to send the complaint to: legal@cbs.dk. CBS has the option to process the application again. If the decision is upheld, CBS will forward the complaint to the Appeals Board, accompanied by a statement. CBS will give the complainant the opportunity to comment on the statement within a time limit of 1 week. The complainant's comments, if any, will be enclosed when the complaint is forwarded to the Appeals Board. The Appeals Board will make the final administrative decision.

38. Complaints about decisions made by the Study Board on whether education qualifications acquired abroad may replace parts of the programme (credit transfer) may be brought before the Qualifications Board, see Act no 579 of 1 June 2014 on Assessment of Foreign Qualifications etc.

(2) The deadline for filing a complaint is 4 weeks from the date when the complainant was informed of the decision. The complaint must be addressed to the Appeals Board for decisions on credit transfer but sent to the President of CBS; the reasoned complaint should be sent to CBS Legal, Solbjerg Plads 3, 2000 Frederiksberg. It is also possible to send the complaint to: legal@cbs.dk. CBS has the option to process the application again. If the decision is upheld, CBS will forward the complaint to the Qualifications Board, accompanied by a statement. CBS will give the complainant the opportunity to comment on the statement, within a time limit of 1 week. The complainant's comments, if any, will be enclosed when the complaint is forwarded to the Qualifications Board. The Qualifications Board will make the final administrative decision.

Complaints about other decisions

39. Complaints about decisions made by the Study Board or the Programme Director according to these programme regulations may be appealed to the Danish Agency for Higher Education and Science when the complaint is concerned with an error of law or procedure. The deadline for lodging an appeal is 2 weeks from the date when the complainant was informed of the decision. The reasoned appeal should be addressed to the agency but sent to CBS Legal, Solbjerg Plads 3, 2000 Frederiksberg. It is also possible to send the complaint to: legal@cbs.dk. CBS will forward the appeal to the agency, accompanied by a statement. CBS will give the complainant the opportunity to

comment on the statement, with a time limit of at least 1 week. The complainant’s comments, if any, will be enclosed with the other case files when the appeal is forwarded to the agency.

(3) Moreover, students are referred to CBS’s Guidelines regarding students' right to file a complaint about decisions made by study boards, programme directors and programme administration.

Complaints about the teaching etc.

40. Complaints about the teaching, academic supervision or other issues concerning the organisation of the degree programme can be brought before the Study Board.

Commencement and transition regulations

41. These Programme Regulations are effective for students enrolled on the programme in September 2026 or later, and for students who are transferred to these Programme Regulations, see section 42.

(2) The 2025 Programme Regulations are repealed as of 1 September 2026.

42. Students who began their studies under the 2025 Programme Regulations or have been transferred to the 2025 Programme Regulations are transferred to these 2026 Programme Regulations, so that these 2026 Programme Regulations are effective for the remainder of the programme, see however subsection (2)-(4)**.**

(2) Students who have not yet passed "International Business Strategy" will have to take the exam with the new title "Global Strategy and Geopolitics".

(3) For students who have not yet passed the exam "Global Strategy,Technology and Innovation" the exam will be offered for the last time in the academic year 2026/2027.

(4) For students who have not yet passed Business Research Methods the number of compulsory activities in the 2026/2027 course description will apply.

Part 4: Programme specific rules and regulations for TREBLE and GLOBAL SUPPLY CHAIN AND LOGISTICS MANAGEMENT

TREBLE

43. Students admitted to the BSc in International Business programme may apply for this exchange programme. Those accepted into the programme will study in Chapel Hill, North Carolina , in Singapore at SMU and Copenhagen during the 3rd, 4th and 5th semesters. Application and selection takes place in February towards the end of the first year of studies. Students will study core TREBLE courses at each participating university and in addition, electives replacing core IB courses and IB electives, see sections 32-35 on credit transfer. As a participant, you will take courses at each of the three schools and participate in field trips in each of the three regions, enhancing your understanding of doing business in Europe, Asia and the United States.

(2) For further information, please see TREBLE | CBS - Copenhagen Business School

(3) Rules about the teaching and the exams taking place in Singapore (SMU) and University of North Carolina (UNC) are available at the home pages of the two universities: Singapore Management University (SMU)and UNC Kenan-Flagler Business School respectively.

(4) The Study Board may grant exemption from the requirement that TREBLE Students must complete the mandatory courses at SMU and UNC at those universities when the Board finds that extraordinary circumstances warrant it.

Structure and content

(5) The below table lists the structure of the TREBLE programme.

2nd year

Course	ECTS
3rd semester, 2nd year at University of North Carolina (UNC)	
TREBLE UNC course 1	7.5
TREBLE UNC course 2	7.5
Organizational Behaviour	7,5
Corporate Finance	7,5
4th semester, 2nd year at SMU, Singapore	
TREBLE SMU course 1	7,5
TREBLE SMU course 2	7,5
TREBLE SMU Electives/Financial Accounting	15
Total	60

3rd year

Course	ECTS
5th semester, 3rd year at CBS	
Financial Accounting/Elective	7.5
Business Research Methodology	7.5
TREBLE-The Institutional Arrangements of Capitalism	7.5
TREBLE Finance and Financial Institutions in Society	7.5
6th semester, 3rd year at CBS	
Contemporary Issues in International Business	7.5
Global Strategy and Geopolitics	7.5

Course	ECTS
International Business Thesis	15
Total	60

Examinations

The below table lists the TREBLE examinations at CBS on the 3rd year of the programme.

Exam name	Exam form	Gradingscale	Internal/external exam	ECTS
5th semester, 3rd year				
Financial Accounting/Elective	Financial Accounting/Elective	See course description	See course description	7.5
Business Research Methodology	Home assignment - written product	7-point grading scale	Internal exam	7.5
TREBLE - The Institutional Arrangements of Capitalism	Home assignment - written product	7-point grading scale	External exam	7.5
TREBLE - Finance and Financial Institutions in Society	Home assignment - written product	7-point grading scale	External exam	7.5
6th semester, 3rd year				
Contemporary Issues in International Business	Oral exam based on written product	7-point grading scale	Internal exam	7.5
Global Strategy and Geopolitics	Written sit-in exam on CBS' computers	7-point grading scale	External exam	7.5
International Business Thesis	Oral exam based on written product	7-point grading scale	External exam	15
Total				60

Prerequisites for registering for the exam – compulsory activities

There are mandatory compulsory assignments or requirements about active class participation for ther following courses , see section 13

Course	Number of mandatory activities
Business Research Methodology	1

GLOBAL SUPPLY CHAIN AND LOGISTICS MANAGEMENT

A tri-continential learning experience within the field of Logistics and Supply Chain Management

44. Students admitted to the BSc in International Business programme may apply for this exchange programme. Those accepted into the programme will study at Copenhagen Business School, CBS in Copenhagen, Sauder School of Business, UBC in Vancouver and Chinese University of Hong Kong (CUHK), Shenzhen during the 3rd, 4th and 5th semesters. Application and selection takes place in January towards the end of the first year of studies.

The programme will be focused on a combination of international business and global logistics and supply chain management.

(2) Students will study two core GLOBAL SCLM courses at each participating university and in addition, electives which must replace core IB courses or IB electives, see sections 32-35 on credit transfer.

(3) Rules about the teaching and the exams taking place at Chinese University of Hong Kong (CUHK) and University of British Columbia (UBC) are available at the home pages of the two universities: https://sme.cuhk.edu.cn/en/page/67 and

https://mybcom.sauder.ubc.ca/courses-money-enrolment/options/global-supply-chain-and-logistics-management.

(4) The Study Board may grant exemption from the requirement that GLOBAL SCLM students must complete the mandatory courses at CUHK and UBC at those universities when the Study Board finds that extraordinary circumstances warrant it.

(5) The BSc IB Students are recruited to the GLOBAL SCLM programme during their 2nd semester at BSc IB, and they will follow the IB programme regulations on their first year.

Structure

The below table lists the structure of the GLOBAL SCLM programme:

2nd year

Course	ECTS
3rd semester, 2nd year at CBS	
Operations and Logistics Management	7.5
Supply Chain Risk Management	7.5
Logistics Clusters	7.5
Business Research Methodology	7.5
4th semester, 2nd year at UBC	
Global SCLM UBC Course 1	7,5
Global SCLM UBC Course 2	7,5
Organizational Behaviour	7,5
Elective/Financial Accounting	7,5
Total	60

3rd year

Course	ECTS
5th semester, 3rd year at CUHK	
Global SCLM CUHK Course 1	7,5
Global SCLM CUHK Course 2	7,5
Corporate Finance	7,5
Elective/Financial Accounting	7,5
6th semester, 3rd year at CBS	
Contemporary Issues in International Business	7.5
Global Strategy and Geopolitics	7.5
International Business Thesis	15
Total	60

Examinations at CBS

The below table lists the GLOBAL SCLM examinations at CBS on the 2nd and the 3rd year of the programme.

Exam name	Exam form	Gradingscale	Internal/external exam	ECTS
3rd semester, 2nd year at CBS				
Operations and Logistics Management	Written sit-in exam on CBS' computers	7-point grading scale	Internal exam	7.5
Supply Chain Risk Management	Written sit-in exam on CBS' computers	7-point grading scale	External exam	7.5
Logistic Clusters	Home assignment - written product	7-point grading scale	External exam	7.5
Business Research Methodology	Home assignment - written product	7-point grading scale	Internal exam	7.5

Exam name	Exam form	Gradingscale	Internal/external exam	ECTS
6th semester, 3rd year at CBS				
Global Strategy and Geopolitics	Written sit-in exam on CBS' computers	7-point grading scale	External exam	7.5
Contemporary Issues in International Business	Oral exam based on written product	7-point grading scale	Internal exam	7.5
International Business Thesis	Oral exam based on written product	7-point grading scale	External exam	15
Total				60

Prerequisites for registering for the exam – compulsory activities

There are mandatory compulsory assignments or requirements about active class participation for ther following courses , see section 13

Course	Number of mandatory activities
Logistics Clusters	1
Business Research Methodology	1